



65th Ordinary Plenary Meeting of the BEREC Office Management Board (MB)

Hybrid meeting

Conclusions

Chairperson: Robert Mourik

Commissioner of the Commission for Communications
Regulation (ComReg)

5 December 2025

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Annex I – List of final documents

Main results of the 65th BEREC Office Management Board meeting

The BEREC Office Management Board (MB) held its 65th Ordinary Plenary Meeting in hybrid format on 4 December 2025.

During the meeting, the MB discussed and/or approved the following documents:

1. Documents approved as 'A' items for publication:

- MB (25) 70 Draft MB Decision on the Anti-fraud Strategy 2026-2028
- MB (25) 71 Draft BEREC Office Anti-fraud Strategy 2026-2028

2. Documents approved as regular items:

For publication:

- MB (25) 69 MB Agenda
- MB (25) 77 Draft Management Board (MB) Decision on the appointment of the BAG Chair
- MB (25) 78 Draft Decision of the BEREC Office MB on the adoption of the final SPD of the BEREC Office for the period 2026-2028
- MB (25) 79 Draft Final SPD of the BEREC Office for the period 2026-2028
- MB (25) 80 Draft Final Budget and Establishment Plan of the BEREC Office for 2026

For internal use:

- MB (25) 81 Draft BEREC Communications Plan 2026
- MB (25) 82 Draft Message House 2026

3. Documents submitted for information:

- MB (25) 72 Conclusions of the 4th BAG meeting
- MB (25) 73 Annual Report of the European Court of Auditors on EU agencies for the financial year 2024 (with a focus on the findings concerning the BEREC Office)
- MB (25) 74 Composition of BAG 2026
- MB (25) 75 Draft Schedule for the Work of BAG 2026
- MB (25) 76 Exploration of efficiency gains to address 2026 resource challenges in the BEREC Office

Next meeting

The next Ordinary Plenary Meeting of the MB will take place virtually on **13 March 2026**.

Introduction and participation

The meeting was attended by the heads and/or high-level representatives of the national regulatory authorities (NRAs) with primary responsibility for overseeing the day-to-day operation of the markets for electronic communications networks and services established in each Member State of the European Union (EU) and by the European Commission. The heads and high-level representatives of the NRAs with which BEREC has concluded Working Arrangements were also present.

List of documents

The list of documents distributed for the 65th MB meeting is included in Annex III to the Minutes. The list of final documents approved by the meeting for publication, in compliance with the BEREC Regulation and the MB transparency rules, is presented in Annex IV to the Minutes.

Items discussed

A short overview of the information under each agenda item, a summary record of the proceedings and a record of the conclusions reached by the MB are presented below.

1. Opening of the meeting and adoption of the agenda

Document(s)	MB (25) 69 Draft MB Agenda
Introduction by	MB Chairperson (ComReg)
Information presented	The MB Chairperson opened the meeting and presented the agenda for approval by the MB. The MB members were invited to suggest any additional issues to be raised or presented under 'Any other business' (AOB).
Conclusion	The MB approved the agenda with no changes.

2. Adoption of the list of "A" items

Document(s)	<u>For approval and publication:</u> MB (25) 70 Draft MB Decision on the Anti-fraud Strategy 2026-2028 MB (25) 71 Draft BEREC Office Anti-fraud Strategy 2026-2028
Introduction by	MB Chairperson (ComReg)
Information presented	The MB Chairperson presented the list of 'A' items, as set out above. The list of 'A' items has been drawn up on the basis of the conclusions of the BEREC Office Advisory Group (BAG).
Conclusion	The MB approved the documents included in the 'A' item list.

3. Recent activities of the BEREC Office Advisory Group (BAG)

Document(s)	<u>For information:</u> MB (25) 72 Conclusions of the 4 th BAG meeting MB (25) 73 Annual report of the European Court of Auditors on EU agencies for the financial year 2024 (with a focus on the findings concerning the BEREC Office) MB (25) 74 Composition of BAG 2026 MB (25) 75 Draft Schedule for the Work of BAG 2026
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	<p>MB (25) 76 Exploration of efficiency gains to address 2026 resource challenges in the BEREC Office</p> <p><u>For approval and publication:</u></p> <p>MB (25) 77 Draft Management Board (MB) Decision on the appointment of the BAG Chair</p> <p>MB (25) 78 Draft Decision of the BEREC Office MB on the adoption of the final SPD of the BEREC Office for the period 2026–2028</p> <p>MB (25) 79 Draft Final SPD of the BEREC Office for the period 2026–2028</p> <p>MB (25) 80 Draft Final Budget and Establishment Plan of the BEREC Office for 2026</p>
Introduction by	<p>BAG Chair (BNetzA) BEREC Office Director</p>
Information presented	<p>The BEREC Office Advisory Group (BAG) Chair and the BEREC Office Director reported to the MB on the BAG's recent activities. They briefly presented the documents discussed by the BAG at its last meeting (6 November 2025) and the BAG's opinion on them:</p> <p>ECA Report and Audits</p> <p>The Director reported that for the 2024 financial year, the BEREC Office received a clean report from the European Court of Auditors (ECA). Regarding the 2025 audit, the Director reported that the process is ongoing and conducted in two stages.</p> <p>Single Programming Document (SPD) 2026–2028 and Budget 2026</p> <p>The Director presented the status of the SPD 2026–2028 and the BEREC Office budget for 2026. The Director outlined the efficiency gains realised to address budgetary constraints. The Director also reported on internal changes regarding the allocation of human resources.</p> <p>To conclude the item, the BAG Chair informed the MB that minor comments on the SPD 2026–2028 have been received that will be addressed in the final version.</p> <p>Anti-Fraud Strategy (AFS)</p> <p>The Director reported on the Anti-Fraud Strategy for 2026–2028.</p> <p>BAG Composition</p> <p>The Director informed the MB about the composition of the new BAG and the nomination of the new BAG Chair. New BAG members were introduced, and the current BAG Chair expressed interest in continuing, with representatives voicing their support. The draft MB Decision on the appointment of the BAG Chair was submitted for approval.</p> <p>Budgetary Lifecycle and Reporting</p> <p>The Director provided an overview of the budgetary and reporting lifecycle, covering reporting for 2023 and 2024, execution of the 2025 budget, and planning for 2026, 2027, and 2028.</p>
Conclusion	<p>The MB took note of the information and approved the documents as listed above.</p>

4. Communications ENG

Document(s)	MB (25) 81 Draft BEREC Communications Plan 2026 MB (25) 82 Draft Message House 2026
Introduction by	Communications ENG Co-Chairs (AGCOM/ANCOM)
Information presented	<p>The Communications ENG Co-Chairs presented the draft BEREC Communications Plan for 2026. Specific workstreams were identified for promotion through tailored communications activities and projects.</p> <p>The Communications ENG Co-Chairs also discussed the draft BEREC Message House for 2026. It was noted that the Chair's messages would be developed based on the BEREC Work Programme and the Chair's priorities for the year. These themes would underpin the key messages communicated throughout 2026.</p> <p>Finally, the Communications ENG Co-Chairs provided an update on the 2025 Communications Plan. Appreciation was expressed to the Co-Chairs for their support and to the BEREC Office team for consistently delivering projects on time despite the demanding workload.</p>
Conclusion	The MB approved both documents for internal use.

5. Reduction of AVC costs for high-level meetings

Document(s)	No document.
Introduction by	Head of Operation Support (BEREC Office)
Information presented	<p>The BEREC Office Head of Operation Support Unit ('OSU') informed the BoR about the cost-effectiveness and usage of Audio-Visual Conferencing ('AVC') systems in CN and Plenary meetings and presented recommendations for future arrangements. The main objective, he stressed, was to identify efficiency gains.</p> <p>The Head of OSU outlined the structure of the presentation, which consisted of assessing the organisational costs associated with high-level meetings and to evaluate the role of AVC systems. The Head then introduced two scenarios for future AVC usage and proposed transitioning to the minimal AVC setup and testing it at CN2/2026 in Riga.</p>
Conclusion	The MB took note of the information and opted for the Minimal AVC scenario.

6. AOB

Information on the 66th MB Plenary Meeting (13 March 2026, virtual meeting)

Document(s)	No documents.
Introduction by	MB Chairperson (ComReg)
Information presented	The MB Chairperson provided information on the logistics for the next 66 th MB Ordinary Meeting which will be held virtually on 13 March 2026.
Conclusion	The MB took note of the information.